

CONFLICT MANAGEMENT IN MINING COMMUNITIES

OUR EXPERIENCE IN NIGERIA

OUTLINE

- COMPANY INTRODUCTION
- THE LANDSCAPE & OPPORTUNITIES
- NATIONAL GOLD BUYING PROGRAM
- CBN GOALS
- OTHER STAKEHOLDERS GOALS
- SUSTAINABILITY & MULTI-SECTOR SUCCESS
- ZOKIA SYSTEM & READY SOLUTIONS
- NIGERIAN GOLD MARKET
- STRATEGY: PILOT BUYING PROGRAM
- LOGISTICS & RECOMMENDATIONS
- CASE STUDIES: COUNTRIES WITH STATE GOLD BUYING PROGRAMS
- NIGERIA: THE SUCCESS STORY

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO

MINING, INSECURITY & CONFLICT IN NIGERIA

- Zamfara: Cattle rustling, Kidnapping, Armed robbery
- Kaduna: Cattle rustling, Kidnapping, Armed robbery
- Niger: Cattle rustling, Kidnapping, Armed robbery
- Kebbi: Cattle rustling, Kidnapping, Armed robbery
- Nassarawa: Communal clashes & herdsmen conflict, Armed robbery
- Taraba: Ethnic, herdsmen, government & miners conflict
- Ebonyi: Ethnic, government & miners conflict
- Benue: Communal clashes & herdsmen conflict
- Osun: Ethnic, Landowners, government & ASM conflict
- Plateau: Ethnic conflict
- Kogi: Communal clashes & herdsmen conflict
- Edo: Operators conflict
- Enugu: Ethnic & miners conflict
- Gombe: Occasional Armed robbery
- Bauchi: Unknown
- FCT: Unknown
- Kwara: Unknown
- Cross Rivers: Unknown
- Sokoto: Unknown

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO



OUR EXPERIENCE

- Gold discovery in a farming community that had no experience with mining.
- ASM miners, dealers and sponsors across the country move in.
- Regional ASM syndicate kingpin exploits government and cultural prominence and moves in.
- Economic, communal and lifestyle shock for farming community.
 - Increased traffic, conflict and crime.
 - Fear, greed and distrust.
 - Legal & family issues.
- Working consistently to build trust.
- The turning point: Land conflict & Broken promises
- Community Development Agreement

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO

COMMON THREADS

- Artisanal Mining
- Education & clarity of mineral governance structure
- Land use & ownership issues
- Water use
- Economic & cultural pressure in communities
- Fear of strangers and Immigration
- Economic rent seeking
- Remote communities or sites

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO

CONFLICT RESOLUTION & MANAGEMENT

- Understand the community structure, needs and concerns.
 - No 2 communities are the same, no fixed template for CDAS or community management.
- Managing expectations.
- Have a community agreement.
- Find the community 'man of peace'.
- Integrate the whole community.
- Make the community a stakeholder.
- Allow community take ownership for provided infrastructure and solutions.
- Balance giving community what they want and what they need for development.
- Consider working with a notable NGO.
- Invest in close working relationships with:
 - community leadership
 - Community youth groups
 - community vigilante
 - state mines officer
 - Civil defense
 - Local police
 - Nearest military station.

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO

WHEN GOVERNMENT IS INVOLVED

- Taking up legal proceedings
- Mediation
- State, ethnic vs federal interpretation of the law
- Fair protection for communities and title holders
- Educating & assisting government with regards to creating an enabling environment for business.

SITEI by
CSR-in-Action

 **KIAN SMITH**
TRADE & CO

SUMMARY

- Does conflict follow minerals?
- Remote locations & Insecurity.
- National Insecurity.
- Gombe mining community is a case study worth studying.
- Managing expectations
- Managing relationships
- Community as stakeholders
- Holistic community development

SITEI by
CSR·in·Action

 **KIAN SMITH**
TRADE & CO

